Telford & Wrekin Council Schools HR Advisory Service Model Policy Document

Pay Policy for Teaching Staff

Introduced	September 2013
Revised	4 November 2023
Consulted the following Trade Unions: ASCL* NEU NASUWT	Shared with Trade Union for information only as the only amendment was to the the pay rates which are in line with STPCD 2023 and the national pay award.
NAHT	*ASCL - In line with ASCL's policy position, they are unable to agree this policy, however can confirm that meaningful consultation has taken place prior to the adoption and implementation of the policy
Adopted by Woodlands Primary School Governing Body	14 th December 2023

1. Introduction

This policy sets out the framework for making decisions on teachers' pay. It has been developed to comply with current legislation and the requirements of the School Teachers' Pay and Conditions Document (STPCD) 2023 and has been consulted on with staff and/or the recognised trade unions

In adopting this pay policy the aim is to:

Insert your school's aims here.

For example:

- ✓ achieve excellent outcomes for all pupils
- ☑ support the recruitment and retention of a high quality teacher workforce
- complement the school's appraisal policy which is supportive and developmental and ensures teachers have the skills and support to do their job effectively
- enable the school to recognise and reward teachers appropriately for their contribution to the school
- ✓ help to ensure that decisions on pay are managed in a fair, just and transparent way.

This document applies the STRB 33rd report recommendations as confirmed in the School Teachers Pay and Conditions Document (STPCD) as follows:

In line with the recommendations in the STRB's 33rd Report, from 1 September 2023 a 6.5% increase will be applied to all pay and allowance ranges and advisory points, with higher increase to the botto points of the Main Pay Range, to account for the increase to the minimum starting salary of £30,000.

The award will be paid to all eligible teachers, whether located on a published pay point or not and will be independent of any progression considerations.

In this `Woodlands Primary & Nursery School we have adopted the Advisory Pay Points set out in STPCD Annex 3 and 4 and as detailed in the relevant sections of this policy.

All other pay-related and performance related decisions are made taking full account of the:

- ✓ relevant challenge, accountability and responsibility of the school and role
- ☑ skills and relevant competencies/experience
- ✓ school improvement plan
- ☑ appraisal process for leadership and teachers
- ✓ school finances

Pay decisions at this school are made by: The Headteacher for all staff, except for the Headteacher whose pay award will be made by the Governors, nominated to review the Headteachers appraisal.

Our pay structure is set out in Appendix 1

2. Pay reviews

The Governing Body will ensure that each teacher's salary is reviewed annually, with effect from 1 September and no later than 31 October each year, and that all teachers are given a written statement setting out their salary and any other financial benefits to which they are entitled.

Salary awards as part of this review process will be with effect from 1st September.

Reviews may take place at other times of the year to reflect any changes in circumstances or job description that lead to a change in the basis for calculating an individuals pay. A written statement will be given after any review and where applicable will give information about the basis on which it was made.

Where a pay determination leads or may lead to the start of a period of safeguarding, the governing body will give the required notification as soon as possible and no later than one month after the date of determination.

3. Basic pay determination on appointment

The Governing Body will determine the pay range for a vacancy prior to advertising it. On appointment it will determine the starting salary within that range to be offered to the successful candidate.

In making such determinations, the Governing Body may take into account a range of factors. including:

- ☑ The relevant challenge, accountability and responsibility of the school and role
- ☑ The level of qualification, relevant skills, experience and competencies
- ✓ Market conditions
- ☑ The wider school context and strategic priorities

These options are for guidance only, are not intended to provide an exhaustive list, and may not apply to all appointments.

There is no assumption that a teacher will be paid at the same rate as they were being paid in a previous school.

4. Leadership Group pay

The relevant body will determine the salary ranges for those employed on the leadership pay scale in line with the pay range for the Leadership Group as stated at para 4.4 (STPCD) and in accordance with the determination in paragraphs 9.2-9.4 (STPCD).

This school has adopted the Leadership Pay Points as set out in the LGA Pay Reference Circular dated the 14 August 2023 and these are detailed at Appendix 2

Pay range for the Headteacher

The relevant body will assign the school to a headteacher group for the purposes of pay progression as per STPCD paragraph 11 and in accordance with paragraphs 5, 6, 7 and 8.

The relevant body will determine a pay range in accordance with paragraphs 9.2-9.4.

Headteacher Pay Range

The range for such a post will be set between Head Group 3 ISR 18-24 - £71,729 - £83,081

The relevant body will take into account all of the permanent responsibilities of the role, any challenges that are specific to the role and other relevant considerations.

For new appointments, the relevant body may use their flexibility of amending the pay range to take into account the close nature by which the candidate meets the requirements of the post.

The relevant body will ensure that there is appropriate scope within the range to allow for performance related progression over time

Pay ranges should not normally exceed the maximum of the head teacher group.

However, the head teachers pay range **may** exceed the maximum where the relevant body determines that circumstances specific to the role or candidate warrant a higher than normal payment.

Where the relevant body determines a pay range which exceeds that maximum, it will only exceed the maximum by 25% of the head teacher group.

If the Governing Body is considering increasing the headteacher range by more than the maximum of 25% they will seek external independant advice before reaching this decision and this decision will be supported by a business case.

Temporary Payments to the Headteacher (STPCD paragraph 10)

In accordance with STPCD paragraph 10.2 the relevant body may determine that additional payments be made to a headteacher for clearly temporary responsibilities or duties that are in addition to the post for which their salary has been determined.

The total sum of the discretionary payments in any school year will not exceed the 25% of the annual salary which is otherwise payable to the head teacher.

The total sum of the salary and other payments will not exceed 25% above the head teacher group.

The above does not apply to additional payments in accordance with:

- A) STPCD paragraph 25 where those residential duties are a requirement of the post, or
- B) STPCD paragraph 27 other than as reimbursement of reasonably incurred housing or relocation costs which relate solely to the personal circumstances of that head teacher, deputy or assistant head teacher

Only in wholly exceptional circumstances may the relevant body determine additional payments which exceed the limits stipulated above. The relevant body will seek external independent advice before providing such agreement.

Pay Range for Deputy or Assistant Headteachers

The relevant body must determine the pay range for deputy and assistant headteachers in the same way as headteachers in accordance with paragraph 9.2-9.4.

The maximum of the deputy or assistant headteachers range must not exceed the maximum of the headteacher group for the school.

The pay range for a deputy or assistant headteacher should only overlap the headteacher's pay range in exceptional circumstances.

The range for such post will be set between £50,807 and £65,010

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1 x Deputy Headteacher Leadership 8 – 14
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1 x Assistant Headteachers Leadhership 4 – 8

5. Upper Pay Range

Applications to the upper pay range are covered later in this document.

Teachers paid on the upper pay range will have a salary between £43,266 and £46,525 in accordance with STPCD paragraph 14.

The relevant body have determined salary range points of:

U1 - £43,266

U2 - £44,870

U3 - £46,525

Successful applicants to the upper pay range will be paid at the bottom of the scale.

6. Main Pay Range

Teachers paid on the main pay range will have a salary between £30,000 and £41,333 in accordance with STPCD paragraph 13.

The relevant body have determined salary range points of:

M1 - £30,000

M2 - £31,737

M3 - £33,814

M4 - £36.051

M5 - £38,330

M6 - £41,333

To move up the main pay range, one annual point at a time, teachers will need to have had a successful appraisal and have shown that they are competent in all elements of the Teachers' Standards.

If the evidence shows that a teacher demonstrates exceptional performance, the governing body may consider the use of its flexibilities to award enhanced pay progression, by awarding a further move up the scale by one further point until/unless the maximum of that scale has been reached..

7. Early Career Teachers (ECT's previously NQTS)

Early Career teachers will be appointed to the bottom of the main pay range on appointment for induction.

ECT's have no automatic entitlement to pay progression on completion of induction. However, like other teachers, ECT's will have their pay determined annually and evidence from the induction process will inform decisions regarding pay.

8. Unqualified Teachers

Unqualified teachers paid on the pay range for unqualified teachers will have a salary between £20,598 and £32,134 in accordance with STPCD paragraph 17.

The relevant body have determined salary range points of:

UQ1 - £20,598

UQ2 - £22,961

UQ3 - £25.323

UQ4 - £27,406

UQ5 - £29,772

UQ6 - £32,134

To move up the pay range, one annual point at a time, unqualified teachers will need to have had a successful appraisal and have shown that they are competent in all elements of the Teachers' Standards.

If the evidence shows that an unqualified teacher demonstrates exceptional performance, the governing body may consider the use of its flexibilities to award enhanced pay progression, by awarding a further move up the scale by one further point until/unless the maximum of that scale has been reached.

9. Pay Progression based on Performance

In accordance with STPCD paragraph 11 and 19, the relevant body will consider annually whether or not to increase the salary of teaching staff and those in leadership roles who have completed a year of employment since the previous pay determination and if so, what salary within the relevant pay ranges set

In this school all teachers can expect to receive regular, constructive feedback on their performance and are subject to annual appraisal that recognises their strengths, informs plans for their future development, and helps to enhance their professional practice. The arrangements for teacher appraisal are set out in the School's Appraisal Policy.

We will ensure that teachers who have been absent for periods of the academic year, for example, on maternity leave/disabaility related absence will be treated fairly. For example, we will consider the option of conducting appraisals prior to the commencement of maternity leave and base any appraisal and pay determination on the evidence of performance to date in that appraisal year, along with the option of looking at previous appraisal periods if there is little evidence for the current year. Similar adjustments will be considered for those who have had a period of disability related absence.

A fair and transparent assessment process is in place that ensures decisions are based on evidence. In this school we ensure fairness by having appraisal judgements moderated by the Headteacher to ensure objectivity, consistency & also measures for quality assurance and moderation.

We will minimise the impact on workload for individual teachers, line managers and headteachers throughout the process.

Objectives and performance management discussions will not be based on teacher generated data and predictions, or solely on the assessment data for a single group of pupils.

The evidence we will use may include but is not limited to peer review, pupil tracking, lesson observations (please see the Appraisal Policy for the protocol around this in the context of appraisal), and the views of pupils & parents.

Decisions regarding pay progression will be made with reference to the teachers' appraisal reports and the pay recommendations they contain. It will be possible for a a "no progression" dtermination to be made without recourse to the capability procedure.

Teachers' appraisal reports will contain pay recommendations. Final decisions about whether or not to accept a pay recommendation will be made by the Governing Body, having regard to the appraisal report and taking into account advice from the senior leadership team. The Governing Body will consider its approach in the light of the school's budget and ensure that appropriate funding is allocated for pay progression at all levels.

In this school, judgements of performance will be made in relation to appraisal outcomes, meeting objectives and teacher standards. Movement up the ranges will be by one point each year on the successful completion of the appraisal process up to the maximum of the range. Where there has been exceptional performance, the governing body may consider the use of its flexibilities to award enhanced pay progression, by awarding a further move up the scale by one further point until/unless the maximum of that scale has been reached.

In the case of those on the Upper Pay Range, pay progression within the Upper Pay Range, until the maximum is reached, will be awarded following two successful appraisals, this is on the basis that the teacher will still need to evidence that the teacher has maintained the standards highly competent, substantial & sustained as defined later in this document.

In the case of ECTs, whose appraisal arrangements are different, pay decisions will be made by means of the statutory induction process However, like other teachers, ECTs will have their pay determined annually and evidence from the induction process will inform decisions regarding pay. We will ensure that ECTs are not negatively affected by the extension of the induction period from one to two years. This change does not prevent us awarding pay progression to ECTs at the end of the first year.

It will be possible for a 'no progression' determination to be made without recourse to the capability procedure.

10. Movement to the Upper Pay Range

Applications and Evidence

Any qualified teacher may apply to be paid on the upper pay range and **any such application must be assessed in line with this policy**. It is the responsibility of the teacher to decide whether or not they wish to apply to be paid on the upper pay range.

All applications should include the results of reviews or appraisals from the previous year, including recommendation on pay (or, where that information is not applicable or available, a statement and summary of evidence designed to demonstrate that the applicant has met the assessment criteria).

In order for the assessment to be robust and transparent, it will be an evidence-based process only. The collection of evidence will be proportionate and teachers will not be required to produce written evidence against each of the teacher standards.

Where a teacher is subject to the 2011 or the 2012 Regulations, the relevant body will have regard to the assessments and recommendations in the teacher's appraisal reports under those regulations.

Those teachers who are not subject to the Appraisal Regulations 2012, or who have been absent, through disability or maternity, may cite written evidence from a 3 year period before the date of application, from this school and other schools, in support of their application.

The Assessment

An application from a qualified teacher will be successful where the Governing Body is satisfied that:

(a) The teacher is highly competent in all elements of the relevant standards; and (b) The teacher's achievements and contribution to the school are substantial and sustained.

In line with the pay policy:

'highly competent' means;

"highly competent": the teacher's performance is assessed as having excellent depth and breadth of knowledge, skill and understanding of the Teachers' Standards in the particular role they are fulfilling and the context in which they are working.

'substantial' means

"Substantial": the teacher's achievements and contribution to the school are significant, not just in raising standards of teaching and learning in their own classroom, or with their own groups of children, but also in making a significant wider contribution to school improvement, which impacts on pupil progress and the effectiveness of staff and colleagues.

'sustained' means

"Sustained": the teacher must have had two consecutive successful appraisal reports in this school and have made good progress towards their objectives during this period (see exceptions in the introduction to this section). They will have been expected to have shown that their teaching expertise has grown over the relevant period.

The Process

One application may be submitted annually. Applications must be submitted between 1st September and 31st October each year; however, exceptions will be made in particular circumstances, e.g. those teachers who are on maternity leave or who are currently on sick leave.

The process for applications is:

- ☑ Complete the school's application form;
- ☑ Submit the application form and supporting evidence to the head teacher by the cut-off date of 31st October each academic year
- You will receive notification of the name of the assessor of your application 5 working days;20
- The assessor will assess the application, this will include a recommendation not only on whether they have met the criteria for progression to the Upper Pay Range but also on where on the Upper Pay Range they should be placed. For exceptional performance there may be accelerated progression. This recommendation should be made to the pay committee of the relevant body;
- The application, evidence and recommendation will be passed to the headteacher for moderation purposes, if the head teacher is not the assessor;
- ☑ The pay committee will make the final decision, advised by the headteacher;
- Teachers will receive written notification of the outcome of their application within 20 days where the application is unsuccessful, the written notification will include the areas where it was felt that the teacher's performance did not satisfy the relevant criteria set out in this policy.
- If requested, oral feedback which will be provided by the assessor as soon as possible and no later than 10 school working days of the date of notification of the outcome of the application. Feedback will be given in a positive and encouraging environment and will include advice and support on areas for improvement in order to meet the relevant criteria and this will be followed up in writing
- Successful applicants will move to the minimum of the UPR on 1st September of the current year of application.
- ✓ Unsuccessful applicants can appeal the decision as set out in the Appeals Procedure at Appendix 2

11. Allowances to teachers

Teaching and Learning Responsibility Payments (TLRs) (STPCD paragraph 20)

A Teaching and Learning Responsibility payment ("TLR") may be awarded to a classroom teacher for undertaking a sustained additional responsibility in the context of the school's staffing structure for the purpose of ensuring the continued delivery of high-quality teaching and learning for which he is made accountable. The award may be while the teacher remains in the same post or occupies another post in the temporary absence of the post-holder.

TLRs are awarded to the holders of the posts indicated in the attached staffing structure.

The values of the TLRs to be awarded are set out below:

TLR1s – the annual value is £9,272 - £15,690 TLR1s are awarded with the following value:

NIL POSTS

TLR2s - the annual value is £3,214- £7,847 TLR2s are awarded with the following values:

TLR2 £3,214 – 3 postholders

TLR2a Nil Posts

TLR2b £7,847 – 1 postholder

TLR 3s Nill posts

TLR 3s

The relevant body may award a fixed term third TLR (TLR3) for:

clearly time limited school improvement projects

one-off externally driven responsibilities or

or where teachers are undertaking planning, preparation, coordination of, or delivery of tutoring to provide catch-up support to pupils on learning lost to the pandemic, and where that tutoring work is taking place outside of normal directed hours but during the school day.

The annual value of a TLR3 must be no less than £639 and no greater than £3,169 depending on the nature of the work.

The duration of the fixed term must be established at the outset and payment should be made on a monthly basis for the duration of the fixed term. The relevant body should not award consecutive TLR3s for the same responsibility unless that responsibility relates to tutoring, as set out above. TLR3s are not subject to safeguarding.

Although a teacher cannot hold a TLR1 and a TLR2 at the same time, a teacher in receipt of a TLR 1 or 2 can concurrently hold a TLR3.

With the exception of sub-paragraphs (c) and (e) which do not have to apply to the award of TLR3's, before awarding any TLR the relevant body must be satisfied that the teacher's duties include a significant responsibility that is not required of all classroom teachers, and that -

- a) Is focused on teaching and learning;
- b) requires the exercise of a teacher's professional skills and judgement;
- c) requires the teacher to lead, manage and develop a subject or curriculum area; or to lead and manage pupil development across the curriculum;
- d) Has an impact on the educational progress of pupils other than the teacher's assigned classes or groups of pupils; and
- e) Involves leading, developing and enhancing the teaching practice of other staff.

Allowances to unqualified teachers

The relevant body may determine that such additional allowance as it considers appropriate is to be paid to an unqualified teacher where it considers, in the context of it's staffing structure and pay policy that, the teacher has:

- a) taken on substantial additional responsibility which
 - I. is focused on teaching and learning, and
 - II. requires the exercise of a teachers professional skills and judgement
- b) qualifications or experience which will bring added value to the role being undertaken

12. Additional payments

Subject to STPCD paragraph 26, the relevant body may make such payments as they see fit to a teacher <u>other than a head teacher</u>, in respect of:

- a) continuing professional development undertaken outside of the school day
- b) activities relating to the provision of initial teacher training as part of the ordinary conduct of the school day
- c) participation in out of hours learning activity agreed between the teacher and the head teacher
- d) additional responsibilities and activities due to or in respect of the provision of services relating to the raising of educational standards to one or more additional schools

The governing body will not pay any honoraria to any member of the teaching staff for carrying out their professional duties as a teacher.

Recruitment and retention incentives and benefits

Subject to STPCD paragraph 27 the relevant body may make a payment or provide such other financial assistance, support or benefits to a teacher as it considers to be necessary as an incentive for the recruitment of new teachers and the retention in their service of existing teachers.

The duration of the payment will be specified at the time of issue dependant on the reason, recruitment, retention, incentive, support etc

A review date at which point the payment may be withdrawn will also be specified.

13. Part-time teachers

The relevant body will make it's determination in line with the 'pro rata principle' under paragraph 41 & 42 of the STPCD.

Teachers employed on an ongoing basis at the school but who work less than a full working week are deemed to be part-time. The Governing Body will give them a written statement detailing their working time obligations and the standard mechanism used to determine their

pay, subject to the provisions of the statutory pay and working time arrangements and by comparison with the school's timetabled teaching week for a full-time teacher in an equivalent post.

Part time teachers must be paid a percentage of the full time equivalent salary. The same percentage must be applied to allowances awarded to a part-time teacher excluding TLR3's which are paid in full.

Short notice/supply teachers

Teachers employed on a day-to-day or other short notice basis will be paid on a daily basis calculated on the assumption that a full working year consists of 195 days; periods of employment for less than a day being calculated pro-rata.

In making such determinations, the relevant Body may take into account a range of factors in line with the 'Basic Pay Determination on Appointment' section earlier in this policy..

14. Pay increases arising from changes to STPCD

All teachers are paid in accordance with the statutory provisions of the STPCD as updated from time to time and in line with the advisory pay points contained within the Document. Where pay awards outlined in STPCD are confirmed as only applying to the minima and maxima of the pay ranges this school/academy will apply them to all of the pay points within the range.

15. Salary Safeguarding

Safeguarding arrangements will apply according to the provisions of STPCD.

16. Appeals

Appeals will be made in line with the Schools Appeals process (appendix 1).

The letter of appeal must state the reason for the appeal and the factors giving rise to it.

17. Monitoring the impact of this policy

The Governing Body will monitor the outcomes and impact of this policy on a regular basis *yearly* including trends in progression across specific groups of teachers to assess its effect and the school's continued compliance with equalities legislation.

Appendix 1 - Pay Policy for Teaching Staff

APPEALS PROCEDURE

The School Teachers' Pay and Conditions Document ("the Document") requires schools and local authorities to have a pay policy in place that sets out the basis on which teachers' pay is determined and the procedures for handling appeals.

A pay recommendation can be made as part of the appraisal cycle and when an application is made to the upper pay range. In both circumstances, decisions will be made by the relevant body in the school. Written details of and the reasons for the pay recommendation will be given to the teacher.

Where a teacher is dissatisfied with the pay recommendation they may raise this as follows:

Stage one - wish to have an informal discussion with the appraiser/headteacher <u>before</u> the pay decision is made.

If the teacher believes that an incorrect recommendation had been made, they may:

Stage two - make formal representations to the decision maker in writing stating the grounds for not agreeing to the pay recommendation.

The teacher may make representations which include presenting evidence, calling witnesses and have the opportunity to ask questions of the decision maker at a formal meeting. The teacher is entitled to be accompanied by a colleague or trade union representative. The decision will be communicated in writing within 5 working days.

Where this is not possible or they are still dissatisfied, the teacher may follow a formal appeals process as stated below – **Stage Three**:

- If the teacher wishes to exercise their right of appeal, they must write to the Clerk of the Governing Body at the earliest opportunity and within 5 working days of the decision at stage two, stating the grounds of the appeal and the facts on which they will rely.
- ☑ Upon receipt of the appeal, an Appeals Committee will be established consisting of 3 Governors, none of whom are employees of the School or have been involved in the decision making process.
- A date for an appeal should be convened at the earliest opportunity, ideally within 20 working days of receipt of the appeal letter.
- The teacher will be invited to attend and is entitled to be accompanied by a colleague or trade union representative. Those involved in the decision making will also be invited. (NB This may involve the person who made the original recommendation and the decision maker. Where the decision maker is a Committee, the Chair of that Committee will attend).
- ☑ The teacher should provide all relevant evidence to the Committee and decision maker no later than 5 working days before the Appeals hearing.
- The decision maker should provide the teacher and Committee all relevant documentation e.g. appraisal policy, appraisal documents, decision letter etc by the same date (this may mean that decision maker and teacher share inform each other of the documents to be submitted to avoid duplication)

☑ Evidence may be submitted after this date by agreement of the Committee.

Conduct of the Appeal Hearing

The Chair of the Appeals Committee will ensure the conduct of the hearing is as follows:

- ✓ Introductions of all parties
- ✓ Clerk takes notes of the hearing
- ☑ Employee/representative to state their case (including relevant evidence to support their case)
- ☑ Recommender/decision maker/management has the opportunity to ask questions of the employee/representative
- ☑ Chair & Committee to ask questions of the employee/representative
- ☑ Recommender/decision maker/management to present their case
- ☑ Employee has the opportunity to ask questions
- ☑ Chair & Committee to ask questions of the recommender/decision maker/management
- ✓ Ask the employee followed by management to sum up
- Adjourn to make a decision
- ☑ The Appeals Committee will communicate their decision where possible in person. However, if this is not possible, notification will be in writing within 5 working days of the hearing. The Chair will also communicate the decision to the other attendees in the same timescales.

The decision of the Appeals Committee is final.

Please note, there will be no entitlement to invoke the appeal procedure in relation to a pay decision if the teacher has left the employment of the school. Should a teacher lodge an appeal and decide to leave the employment of the school all possible attempts should be made to hear the appeal before that teacher leaves. However, where that is not possible the modified procedure below will be used:

Modified Procedure

Where a teacher has, whilst employed at the school, lodged an appeal against a pay decision but has then subsequently left the school's employment before any appeal hearing is held, the following steps will be observed:

- ☑ The teacher must have set out details of their appeal in writing;
- ☑ The teacher must have sent a copy of their appeal to the Chair of the Governing Body;
- The Chair of the Governing Body will consult with relevant school personnel and provide the teacher with an appropriate written response on behalf of the school.

Appendix 2 – Leadership Group Pay Range

	,
1	£47,185
2	£48,366
3	£49,574
4	£50,807
5	£52,074
6	£53,380
7	£54,816
8	£56,082
9	£57,482
10	£58,959
11	£60,488
12	£61,882
13	£63,430
14	£65,010
15	£66,628
16	£68,400
17	£69,970
18*	£71,019
18	£71,729
19	£73,509
20	£75,331
21*	£76,430
21	£77,195
22	£79,112
23	£81,070
24*	£82,258
24	£83,081
25	£85,146
26	£87,253
27*	£88,530
27	£89,414
28	£91,633
29	£93,902
30	£96,239
31*	
31	£97,639 £98,616
32	£101,067
33	£103,578
34	£106,138 £107,700
35*	
35	£108,776
36	£111,470
37	£114,240
38	£117,067
39*	£118,732
39	£119,921
40	£122,912
41	£125,983
42	£129,140
43	£131,056

^{*} These points and point 43 are the maximum salaries for the eight headteacher group range

Name: Date of QTS: Current Pay scale & point: Date of UPR Submission: Please note, submissions after 31st October will not be accepted. Previous Application: Please list evidence submitted under the relevant UPR requirements of 'highly competent, substantial & sustained' as defined in the Pay policy as follows:
Current Pay scale & point: Date of UPR Submission: Please note, submissions after 31st October will not be accepted. Previous Application: Please list evidence submitted under the relevant UPR requirements of 'highly
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"substantial": the teacher's achievements and contribution to the school are significant, no just in raising standards of teaching and learning in their own classroom, or with their own groups of children, but also in making a significant wider contribution to school improvement, which impacts on pupil progress and the effectiveness of staff and colleagues.
"sustained": the teacher must have had two consecutive successful appraisal reports in this school and have made good progress towards their objectives during this period (see exceptions in the introduction to this section). They will have been expected to have shown that their teaching expertise has grown over the relevant period.
Highly Competent Substantial Sustained
Signature:

or School use only			
Review Date			
Reviewer			
Application Successful Y / I	N		
Decision verified (by whom	and date)		